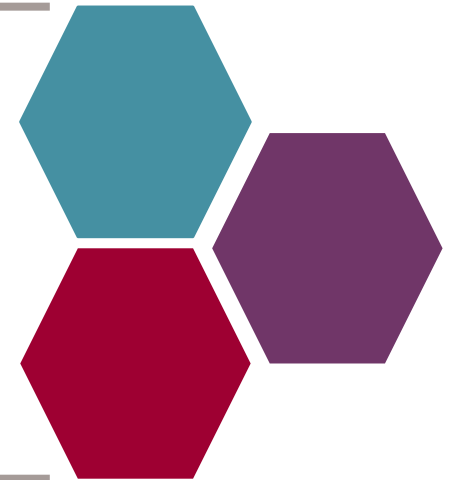


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# ITUP POLICY FORUMS

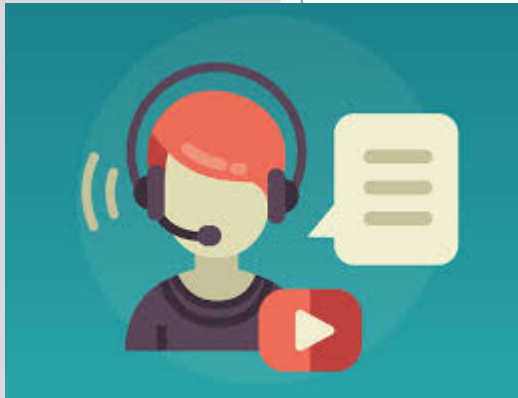
## Telehealth and COVID-19: What's Next and Why?



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December 8, 2020

# Welcome to the Webinar!



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Talking: Liz Davis

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Open and close your control panel

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- Choose **Telephone** and dial using the information provided

Submit questions and comments at any time via the Questions panel

**Reminder:** Today's presentation is being recorded and will be available within 48 hours.

# Who We Are

## Insure the Uninsured Project

- Nonpartisan, independent 501 (c)(3) organization, founded in 1996
- The mission of ITUP is to promote innovative and workable policy solutions that expand health care access and improve the health of Californians
- ITUP implements its mission through policy-focused research and broad-based stakeholder engagement

# ITUP Vision / Values



## ITUP Seeks a Health Care System that is:

- Universal** – All Californians are eligible for comprehensive health coverage and services, including primary, specialty, behavioral, oral, and vision health services, as well as services that address the social determinants of health
- Equitable** – All Californians receive health care coverage, treatment, and services that address the social determinants of health regardless of health status, age, ability, income, language, race, ethnicity, gender identity, sexual orientation, immigration status, and geographic region
- Accessible** – All Californians have access to coverage options and services that are available, timely, and appropriate
- Effective** – Health, health care, and related services that address the social determinants of health are person-centered, value-based, coordinated, and high-quality
- Affordable** – Coverage and services are affordable for consumers at the point of purchase and care; and, at the health system level for public and private purchasers

# ITUP POLICY FORUMS

## Telehealth and COVID-19: What's Next and Why

December 8, 2020

12:00 – 2:00 p.m.

<https://attendee.gotowebinar.com/register/4716181815283164943>

AGENDA	
12:00 – 12:11 p.m.	<b>Welcome and Introductions</b>
12:10 – 12:40 p.m. <i>Includes Q&amp;A</i>	<b>Telehealth During COVID-19: State Perspective</b> <b>Erica Bonnifield, JD</b> , Assistant Deputy Director for Health Care Benefits and Eligibility, Department of Health Care Services <b>Dan Southard</b> , Deputy Director, Office of Plan Monitoring, Department of Managed Health Care
12:40 – 1:50 p.m. <i>Includes Q&amp;A</i>	<b>Future of Telehealth: Transforming the Delivery System and Health Equity</b> <b>Mei Wa Kwong, JD</b> , Executive Director, Center for Connected Health Policy <b>Andie Martinez Patterson, MPP</b> , Vice President of Government Affairs, California Primary Care Association <b>Diana Douglas, MA</b> , Policy and Legislative Advocate, Health Access <b>Greg Garrett, MPH</b> , Chief Operating Officer, Native American Health Center <b>Gerard Jenkins, MD, MA, MA</b> , Chief Medical Officer, Native American Health Center <b>Genevieve Flores-Haro, MPA</b> , Associate Director, Mixteco/Indigena Community Organizing Project <b>Katie Heidorn, MPA</b> , Executive Director, Insure the Uninsured Project (Moderator)
1:50 a.m. – 2:00 p.m.	<b>Takeaways and Wrap Up</b>
2:00 p.m.	<b>Adjourn</b>

## Today's Agenda

## **Erica Bonnifield, JD**

*Assistant Deputy Director for Health Care Benefits and Eligibility, Department of Health Care Services*

## **Dan Southard**

*Deputy Director, Office of Plan Monitoring, Department of Managed Health Care*

Telehealth  
During  
COVID-19:  
State  
Perspective



# Medi-Cal Telehealth Policy

*Erica Bonnifield*

Assistant Deputy Director  
Health Care Benefits & Eligibility, DHCS



# Pre-COVID-19 Telehealth Policy

- Medi-Cal's telehealth policy operates as follows:
  - Has very few enumerated restrictions on Medi-Cal covered benefits or services that may be delivered via traditional telehealth.
  - Allows for the standardize the use of telehealth modalities across all delivery systems, where possible and clinically appropriate.
  - Affords substantial flexibility to enrolled, licensed Medi-Cal providers to make individualized and clinically appropriate decisions regarding the use of telehealth modalities for individual patients.
  - Supports beneficiary choice.
  - Using certain codes and appropriate modifiers to identify whether services are provided via telehealth.





# Temporary COVID-19 Flexibilities

- During the COVID-19 PHE, DHCS and the federal government (via blanket waivers) has implemented broad flexibilities relative to telehealth modalities, which enabled Medi-Cal's delivery systems to adjust to meet the health needs of our beneficiaries and reduce risk of potential exposure.
- Temporary policy changes during COVID-19 PHE included:
  - Waiving site limitations for FQHC/RHC
  - Opening to all eligible Medicaid providers and services covered under CA Medicaid State Plan
  - Allowing payment parity between in-person, synchronous telehealth, and telephonic services
  - Allowing some telephonic (audio only) services
  - HIPAA, granted by the Office for Civil Rights, have expanded access to good-faith provision of telehealth through non-public technology platforms that would otherwise not be allowed



# Potential Post-COVID-19 PHE Flexibilities

- DHCS will continue to evaluate what flexibilities are appropriate and/or desired to remain post-COVID-19, and will include analysis of:
  - What flexibilities are working well versus which are not.
  - Potential federal barriers.
  - Pathways for maintaining flexibilities where there are no known federal barriers.
  - Identifying other possible areas for consideration
- For those flexibilities that are identified to continue post-COVID-19 PHE, DHCS will engage stakeholders relative to policy development, and also assess what federal approvals may be required.



# Questions to Consider

- What opportunities did you see in providing Medi-Cal covered benefits/services via telehealth modalities, and more specifically those additional flexibilities implemented during the COVID-19 PHE?
- What challenges and/or barriers did you experience in providing or receiving Medi-Cal covered benefits/services via telehealth modalities?
- How did Medi-Cal beneficiaries react to the use of telehealth modalities to receive Medi-Cal covered benefits/services?
- What concerns have you heard relative to the provision of Medi-Cal covered benefits/services via telehealth modalities?
- How will your own experiences and lessons learned change your approach to telehealth modalities and related health care services post-COVID-19 PHE?

# DMHC Telehealth Presentation

December 8, 2020

**Dan Southard, Deputy Director,  
Department of Managed Health Care (DMHC)  
Office of Plan Monitoring**

# DMHC Mission Statement

The California Department of Managed Health Care protects consumers' health care rights and ensures a stable health care delivery system.

# Telehealth during Covid-19

- The DMHC has issued three, telehealth specific All Plan Letters (APLs) since March 18, 2020
  - **20-009** - Reimbursement for Telehealth Services (issued on 3/18/2020)
  - **20-013** - Telehealth Services (issued on 4/7/2020)
  - **20-032** - Continuation of DMHC's All Plan Letters Regarding Telehealth (issued on 9/4/2020)

# Telehealth post-Covid-19

- AB 744
  - Effective January 1, 2021
  - Section 1374.13 of the Health and Safety Code was amended and is applicable to Commercial and Individual/Family and Medi-Cal Managed Care Plans
  - Section 1374.14 was added to the Health and Safety Code and is **not** applicable to Medi-Cal Managed Care Plans

# Telehealth and Timely Access/Network Adequacy

- The DMHC has participated in the Blue Path Health E-consulting workgroup
- Telehealth Checklist (DMHC e-filing portal)
- Timely Access
- Annual Network Review



## **Erica Bonnifield, JD**

*Assistant Deputy Director for Health Care Benefits and Eligibility, Department of Health Care Services*

## **Dan Southard**

*Deputy Director, Office of Plan Monitoring, Department of Managed Health Care*

# Q&A

## Telehealth During COVID- 19: State Perspective

# Future of Telehealth: Transforming the Delivery System and Health Equity

**Mei Wa Kwong, JD**

*Executive Director, Center for Connected Health Policy*

**Andie Martinez Patterson, MPP**

*Vice President of Government Affairs, California Primary Care Association*

**Diana Douglas, MA**

*Policy and Legislative Advocate, Health Access*

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*Chief Operating Officer and Chief Medical Officer, Native American Health Center*

**Genevieve Flores-Haro, MPH**

*Associate Director, Mixteco/Indigena Community Organizing Project*

# TELEHEALTH POLICY IN CALIFORNIA

December 8, 2020  
Insure the Uninsured Project



Mei Wa Kwong, JD,  
*Executive Director, CCHP*



## CENTER FOR CONNECTED HEALTH POLICY (CCHP)

is a non-profit, non-partisan organization that seeks to advance state and national telehealth policy to promote improvements in health systems and greater health equity.

# DISCLAIMERS

- Any information provided in today's talk is not to be regarded as legal advice. Today's talk is purely for informational purposes.
- Always consult with legal counsel.
- CCHP has no relevant financial interest, arrangement, or affiliation with any organizations related to commercial products or services discussed in this program.

# ABOUT CCHP

- Established in 2009
- Program under the Public Health Institute
- Became federally designated national telehealth policy resource center in 2012 through a grant from HRSA
- Work with a variety of funders and partners

CCHP helps you stay informed about telehealth-related laws, regulations and Medicaid programs. The map and search options below cover current laws and regulations for all fifty states and the District of Columbia. To view the full report, visit the [50 State Report PDF](#).

### Current State Laws & Reimbursement Policies

Search by Filter | Search by Keyword

All 50 States & D.C.

All Categories

All Topics

Data Last Updated Oct 29, 2018

Policy Exists/Explicitly Allowed  No Policy Exists or Not Explicitly Allowed

\*Key applicable only to topics indicated with an asterisk in drop down menu.

# TELEHEALTH POLICY CHANGES IN COVID-19

## FEDERAL

MEDICARE ISSUE	CHANGE
Geographic Limit	Waived
Site limitation	Waived
Provider List	Expanded
Services Eligible	Added additional 80 codes
Visit limits	Waived certain limits
Modality	Live Video, Phone, some srvs
Supervision requirements	Relaxed some
Licensing	Relaxed requirements
Tech-Enabled/Comm-Based (not considered telehealth, but uses telehealth technology)	More codes eligible for phone & allowed PTs/OTs/SLPs & other use

- DEA – PHE prescribing exception/allowed phone for suboxone for OUD
- HIPAA – OCR will not fine during this time

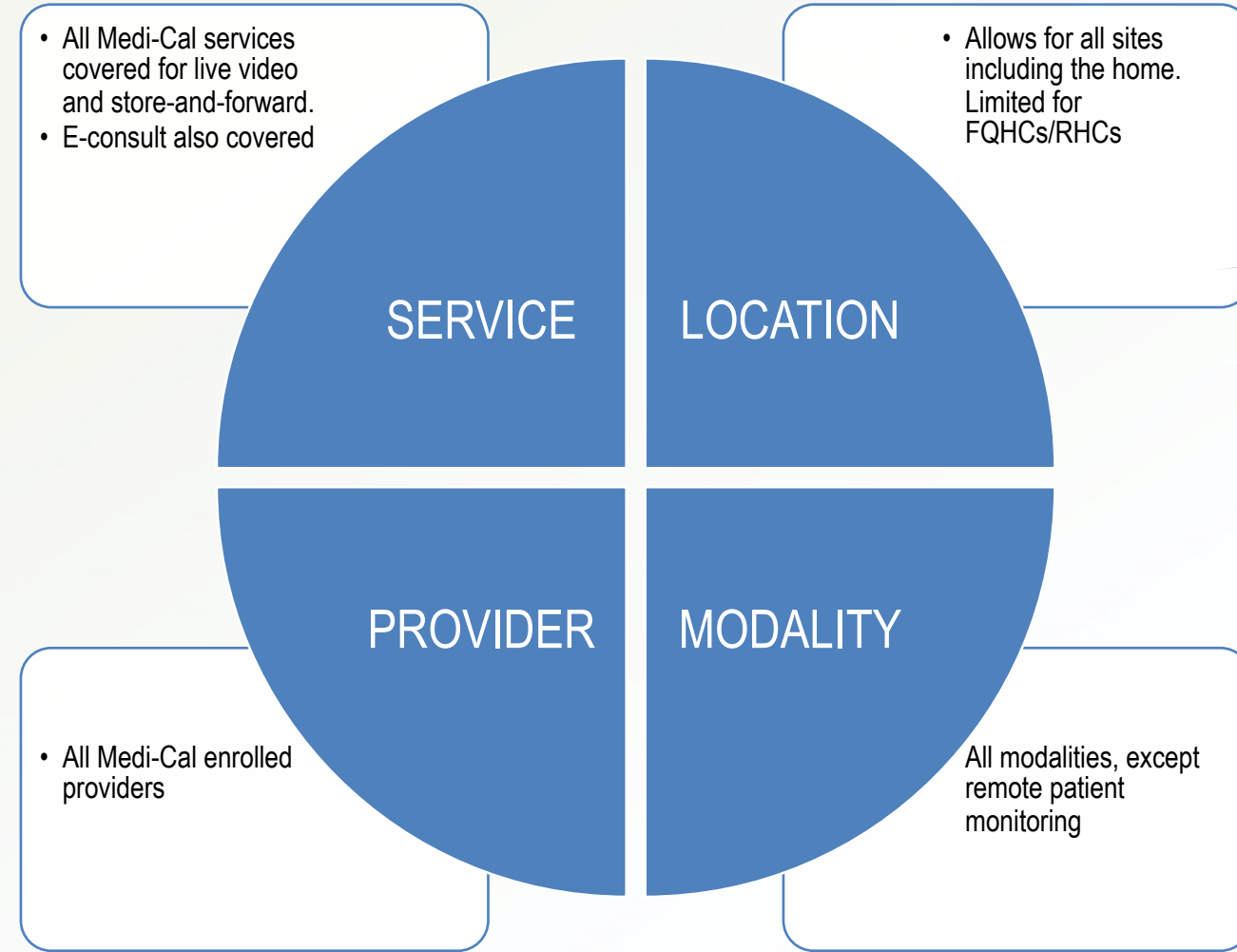
## STATE (Most Common Changes)

MEDICAID ISSUE	CHANGE
Modality	Allowing phone
Location	Allowing home
Consent	Relaxed consent requirements
Services	Expanded types of services eligible
Providers	Allowed other providers such as allied health pros
Licensing	Waived some requirements

- Private payer orders range from encouragement to cover telehealth to more explicit mandates
- Relaxed some health information protections

# CALIFORNIA POLICY PRE-COVID-19

- **Medi-Cal Policies, Update Summer 2019**
  - All covered services can be provided by live video or store-and-forward, at the provider's discretion
  - Home is an eligible originating site
  - Certain limitations for FQHCs and RHCs
- Oral or written consent to use telehealth permitted
- **Commercial Plans:** AB 744 (2019) requires payment parity for commercial health plans and insurers, for all contracts executed or amended on or after January 1, 2021



# CALIFORNIA POLICY CHANGES DURING COVID-19

Key temporary California policy changes during COVID-19:

- Medi-Cal and commercial plans are required to reimburse for **services provided by telephone**
- In Medi-Cal, **FQHCs/RHCs have expanded ability to recoup reimbursement for telehealth**
- Governor relaxed **consent and privacy requirements**
- Commercial health plans are required to **cover telehealth, at payment parity**
- Many temporary **changes tied to federal public health emergency (PHE)**

ISSUE	MEDI-CAL	COMMERCIAL HEALTH PLANS
<b>Geographic Limitation</b>	N/A – Did not have limitation pre-COVID-19	N/A – Did not have limitation pre-COVID-19
<b>Site Limitation</b>	Waived restrictions for FQHCs/RHCs	N/A – Did not have limitation pre-COVID-19
<b>Provider Limitation</b>	Allowed greater flexibilities to providers at FQHCs/RHCs	DMHC requested plans not limit provider types eligible for reimbursement
<b>Services Eligible</b>	DHCS required Medi-Cal Managed Care Plans to cover telehealth services to the same extent as in-person equivalents	DMHC required health plans to cover telehealth services to the same extent as in-person equivalents
<b>Payment Parity</b>	DHCS required Medi-Cal Managed Care Plans to cover telehealth services at same rate as in-person equivalents	DMHC required health plans to cover telehealth services at same rate as in-person equivalent
<b>Billing Frequency Limitations</b>	N/A	N/A
<b>Modality</b>	Expanded coverage to include phone as a modality to deliver services	Expanded coverage to include phone as a modality to deliver services
<b>Licensing</b>	Limited exceptions for certain facilities that apply for a waiver through the California Emergency Services Agency	Limited exceptions for certain facilities that apply for a waiver through the California Emergency Services Agency



# CALIFORNIA POLICY DURING COVID-19

- Where do we stand now?
  - Still only have temporary changes, nothing made permanent yet
  - No significant telehealth legislation was signed this past session
  - In Governor Newsom's veto message, DHCS "is currently in the process of evaluating its global telehealth policy to determine what temporary flexibilities should be extended beyond the COVID-19 pandemic."

# COALITION RECOMMENDATIONS FOR 2021

## **For California, necessary policy changes for 2021 include:**

- Continue to require payment for the use of telephone to deliver services, including for FQHCs and RHCs.
- Continue to allow FQHCs and RHCs to provide services to their patients in the home.
- Expand payment parity for telehealth-delivered services to Medi-Cal Managed Care.
- Require reimbursement of remote patient monitoring and e-consult in Medi-Cal, including for FQHCs and RHCs.
- Allow FQHCs and RHCs to establish a patient-provider relationship via telehealth.
- Create more provider education materials on how to bill for telehealth.
- Generate more patient education on the availability of telehealth and how to access it.
- Update outdated forms that don't allow billing for telehealth.

California has the opportunity to learn from COVID-19 so that when our next major emergency occurs, the state and its providers are prepared to use telehealth to meet Californians' needs.

# CCHP

- CCHP Website – [cchpca.org](http://cchpca.org)
  - Telehealth Federal Policies -  
<https://www.cchpca.org/resources/covid-19-telehealth-coverage-policies>
  - State Emergency Waivers/Guidances -  
<https://www.cchpca.org/resources/covid-19-related-state-actions>
- Subscribe to the CCHP newsletter at [cchpca.org/contact/subscribe](http://cchpca.org/contact/subscribe)



# Thank You!

[www.cchpca.org](http://www.cchpca.org)

[info@cchpca.org](mailto:info@cchpca.org)

# **COVID-19 Telehealth Flexibilities for Federally Qualified Health Centers (FQHCs)**

# COVID-19 Response Vision

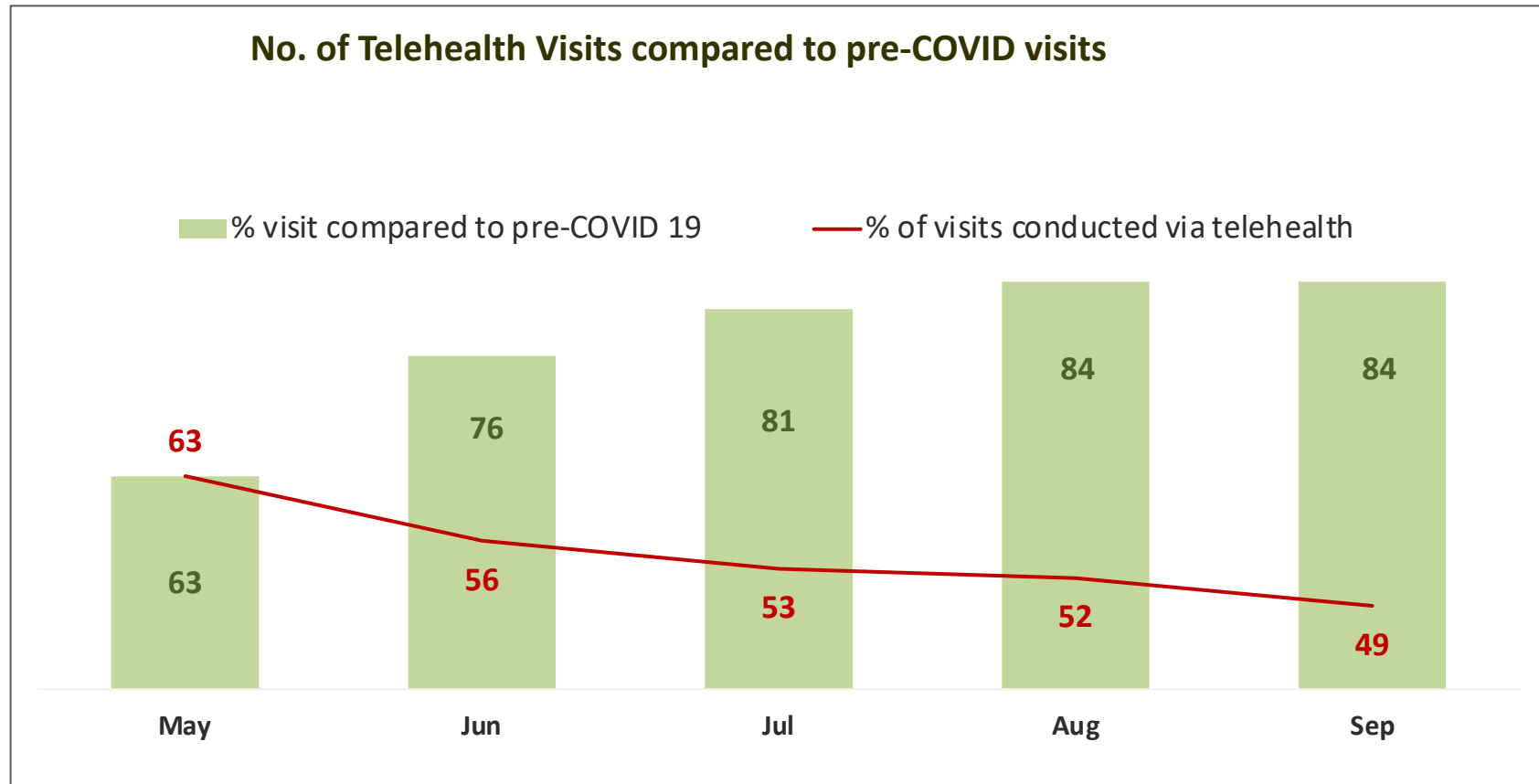
*Guarantee that COVID-19 testing, treatment, and vaccine distribution recognizes the higher burden of the disease in disproportionately impacted communities – including Black, Asian and Pacific Islander, Indigenous and Latinx persons – and places those groups at the center of COVID-19 response and recovery.*

# Telehealth Policy Landscape in 2020

- **COVID-19 Shelter-in-Place/Stay-at-Home orders**
  - March 2020: FQHCs across California begin to modify operations and services; immediate implications to patient care and financial stability
- **Telehealth Flexibility**
  - Medicare: FQHCs can act as distant site providers and provide telehealth services
  - Medi-Cal: FQHCs can provide **true** telehealth services
    - No four-wall requirement – Patients can receive services at home or anywhere
    - No face-to-face requirement – Patients can receive telephonic (audio only) care
    - No established patient requirement – New patients can immediately use telehealth
    - Prospective Payment System (PPS) billable regardless of modality
- **Department of Health Care Services (DHCS) guidance**, Medi-Cal telehealth services must:
  - Be **clinically appropriate**
  - Meet the **procedural definition and components of the CPT or HCPCS code(s)**
  - Satisfy all laws regarding **confidentiality** of health care information and **patient's right** to his or her medical information

# Telehealth Utilization

*As of November, **96%** of CHCs using telehealth, and **47%** of all visits are being conducted virtually.*

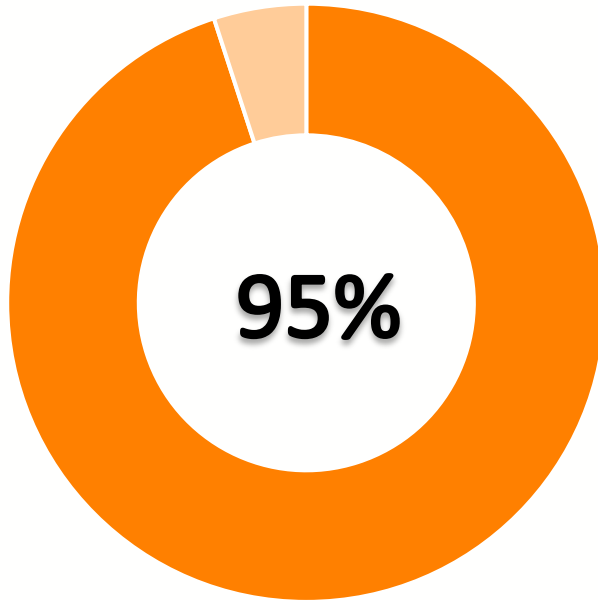




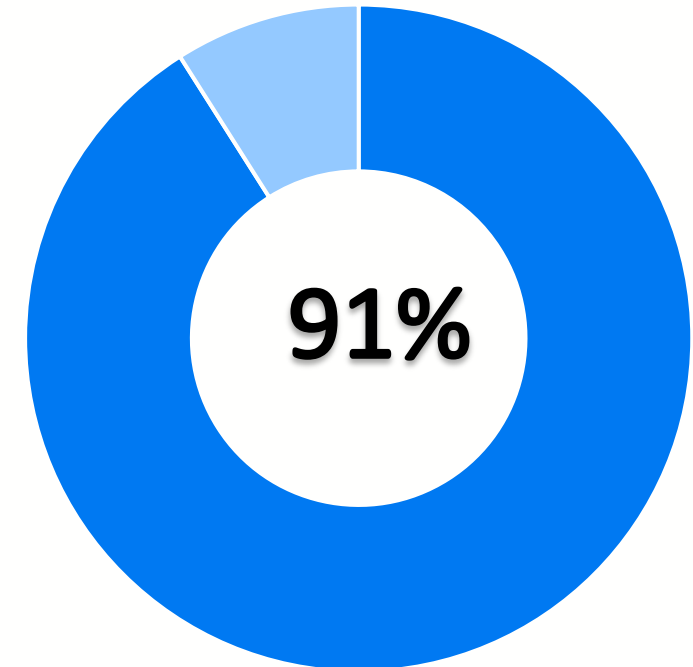
# Patient Privacy & Consent

In March, HHS Office for Civil Rights announced enforcement discretion to support provider in using audio or video communication technology to provide telehealth to patients during the COVID-19 nationwide public health emergency.

Percent of CHC whose Telehealth Software is HIPAA Compliant



Percent of CHC that collect patient consent prior to *each* virtual care service



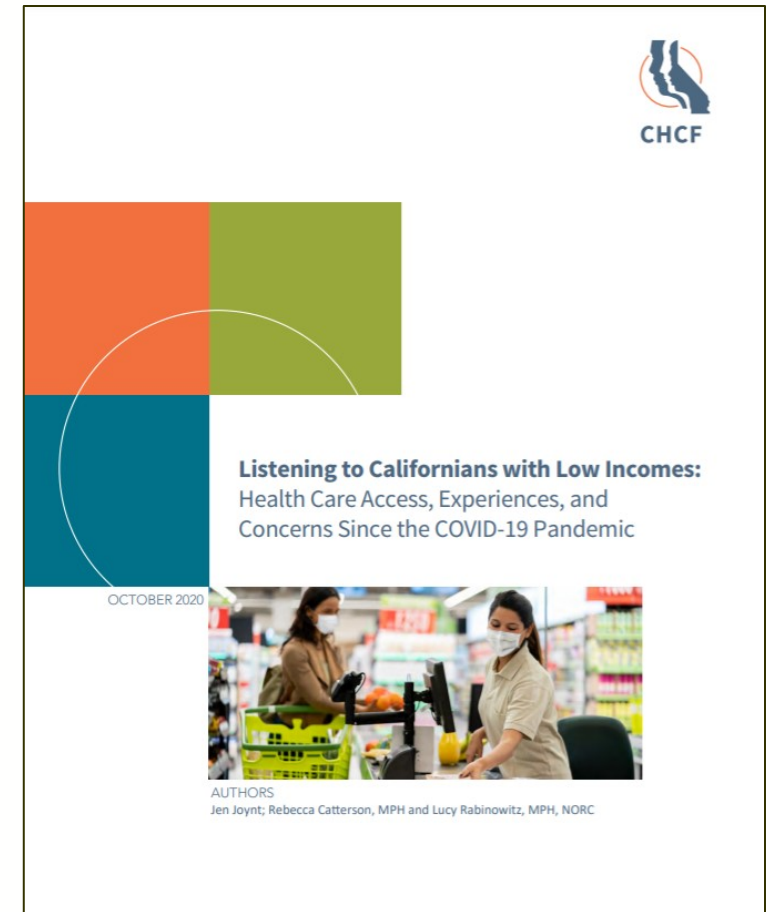
# Patient Satisfaction

- **CHCF Statewide Survey (Oct 2020)**

- More than **70% of respondents** reported they were more satisfied or just as satisfied with their phone visit than with their last in-person visit
- **65% of respondents** reported they were more satisfied or just as satisfied with their video visit than with their last in-person visit
- **68% of respondents** said they would like the option of a telephone or video visit, and **56 %** said that they would likely choose a phone or video visit over an in-person visit whenever possible

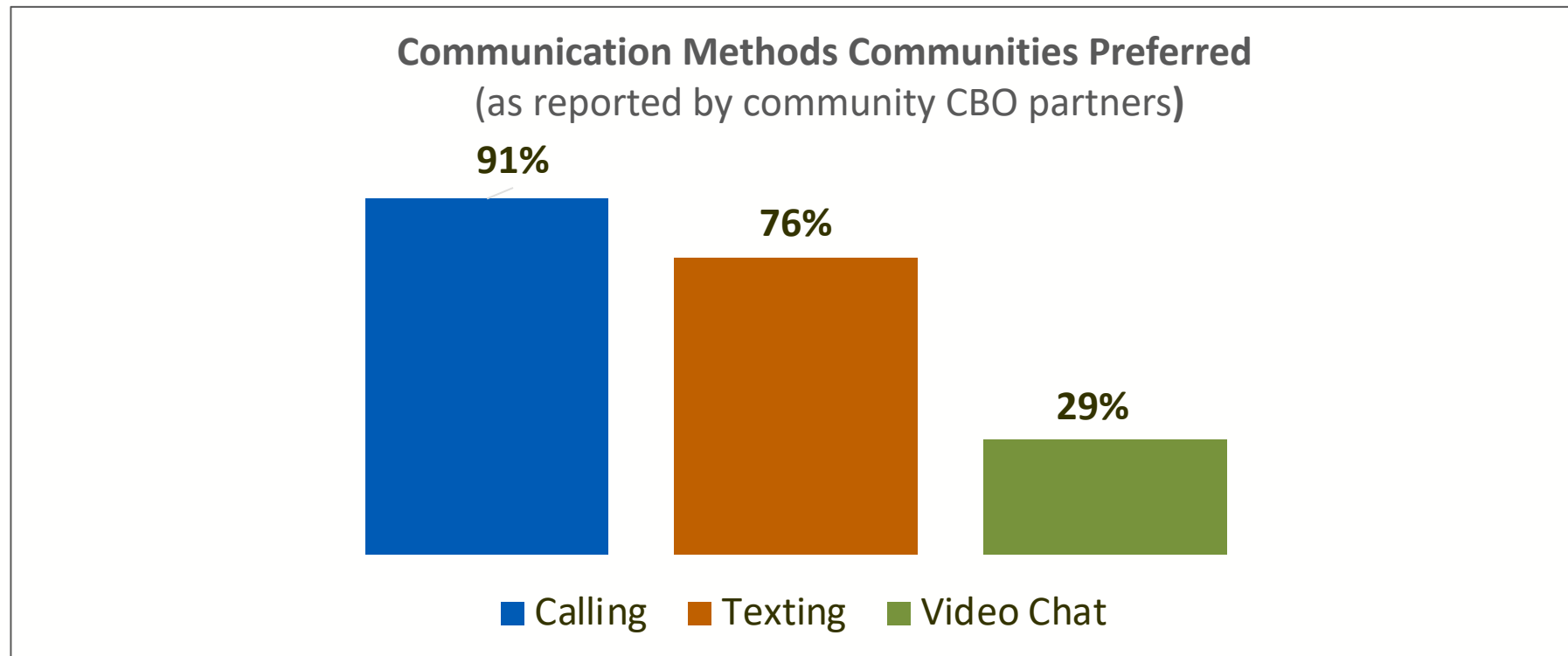
- **Other surveys**

- Individual CHCs conducted patient satisfaction surveys that share similar results – **positive patient perception** toward telehealth, including telephonic care.
- Other organizations (e.g. AARP, the Children Partnership, Essential Access Health) have also conducted patient satisfaction surveys.



# The Digital Divide

*Lack of access to a camera for live-video telehealth visit remains a challenge for many patients. CPCA Digital Divide Survey showed that the majority (> 65%) of patients have access to a cell phone, and about one-third (30% or less) have access to a laptop, tablet or desktop computer.*



# 2021 Telehealth Priorities

- **CPCA Top Priority:** Make permanent current Medi-Cal FQHC telehealth flexibilities
- **Additional Priorities:**
  - Digital Divide: Support funding and policies that address broadband, low-cost internet access, and personal technology inequities
  - Remote Patient Monitoring: Support adding RPM as an eligible Medi-Cal covered services
  - Outreach and Enrollment: Authority to enroll and recertify patients using telehealth for all Medi-Cal programs
  - Payment Parity: Remove the Medi-Cal exemption
- **Engagement To Date:**
  - Summer 2020 Telehealth Campaign
  - Ongoing dialogue with the Administration
  - Ongoing engagement with Capitol
- **2021 Legislation**
  - Assembly member Aguiar-Curry introduced new legislation that would make permanent current telehealth flexibilities, guarantee enrollment via telehealth and payment parity for Medi-Cal
  - Senator Gonzales introduced new legislation that would improve and expand broadband access; parallel legislation by Assembly member Aguiar-Curry expected.



# Future of Telehealth – Consumer Perspectives

**Diana Douglas**

**Policy & Legislative Advocate**

[www.health-access.org](http://www.health-access.org)

**Telehealth potentially offers significant benefits during the pandemic...**

- **Staying home & staying safe**
- **Increased provider access**
- **Stability for providers**



**... and post-pandemic!**

- **Greater access**
- **No transportation burden**
- **Flexible around work/family**



**Strong consumer protections from the start ensure quality keeps up with expansion**

- Consent
- Privacy
- Choice in modality

## Equity

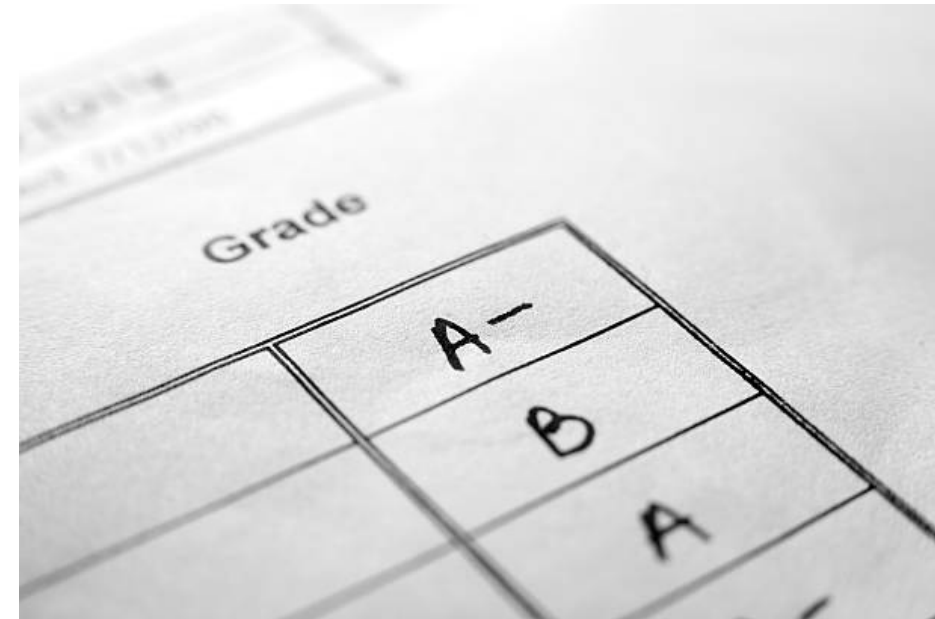
- Language access
- Technology
- Quality



# Data-Driven Expansion

**Expansion & evaluation should go hand-in-hand to protect consumers**

- **How is telehealth affecting access?**
- **Different experience for different populations?**
- **How are disparities affected by telehealth?**
- **Differences in physical vs behavioral health delivery?**
- **What health outcomes are affected by telehealth?**





# Thank you!

**Diana Douglas**  
ddouglas@health-access.org



# Lessons of Telehealth and the Impact on FQHC Care Delivery

Greg Garrett, MPH - COO

Gerard Jenkins, M.D., M.A., M.A. - CMO



NATIVE AMERICAN  
**HEALTH CENTER**  
Serving the community since 1972



## **OUR MISSION**

To improve the health and well-being of American Indians, Alaska Natives, and residents of the surrounding communities, with respect for culture and linguistic differences.



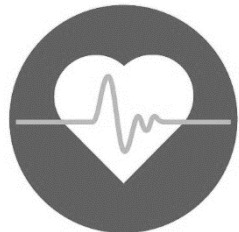
# Native American Health Center (NAHC)

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## **15 SITES**

Alameda, San Francisco and Contra Costa Counties  
8 School Based Health Centers  
15,000 members



## **COMPREHENSIVE WHOLE PERSON CARE**

Medical, Dental, Behavioral Health, WIC, Community  
Wellness Programs (SDOH) and Youth Services

# NAHC COVID-19 Response

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## ONSITE AND MOBILE TESTING

- Onsite - 450+ tests per day (5 days per week)
- Mobile testing in community settings – 150+ test per day (3 days per week)
- 12/3/2020 surpassed 25K tests



# NAHC COVID-19 Response

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Required **OVERNIGHT CHANGE** to practice standards:

- From 100% in-person visits to 85% telehealth visits
- Work from home adjustments: created new protocols, distributed necessary equipment, modified staff schedules, upgraded phone technology
- Screeners at all entrances
- Weekly staff testing and installed protective barriers in staff and public areas
- Developed protocols for Telehealth and Video-health vs. In-Person
- Installed COVID isolation rooms at all locations
- Implemented Incident Command System
- Centralized all COVID inventory and supplies

# Use of Telehealth and In-Person Visits

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## **TELE-VISIT/VIDEO-VISIT**

Most Useful for Stable Patients with limited comorbidities and good compliance

## **IN-PERSON**

Most Useful for Chronic Patients w/ Multiple Co-morbidities with High-Risk of re-hospitalization

# Use of Telehealth and In-Person Visits

TELEHEALTH	IN-PERSON
When the Physician-Patient relationship is well established	For new patients /re-establish care with new PCPs
For stable patients with minimal complaints Ex: URI or UTI symptoms, Rash, etc.	For complex symptoms – esp. those needing physical exam. Ex: Chest pain, Neurological symptoms, etc.
For patients with symptoms suggestive of COVID	For visits needing exams like DM eye exam and foot exam
For routine med refills and management of stable Chronic Diseases	For uncontrolled Chronic Diseases like DM Type 2, HTN, CHF, etc.
For Behavioral Health conditions like Depression, Anxiety, etc.	For Preventive Care Services like Cancer Screenings and Vaccinations
	For Well Child and Well Adolescent Visits
	Perinatal Services
	Flu Clinic



# Benefits of Telehealth

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## **ENHANCED MEMBER ENGAGEMENT**

- Members reported they have more access to providers; saves time
- Helps those without paid time off
- Improved access for members who are in high risk populations, physically challenged, lack transportation and parents with children
- Piloting remote monitoring equipment integrated with EHR

## **DECREASED NO SHOW RATES = INCREASED BILLING**

- Reflects actual demand for services

# Benefits of Telehealth

---

- Urgent issues can be readily treated  
(e.g. rash on the arm or leg can be seen virtually)
- No show rates decreased from an average of 34% to 15%
- Members are comfortable discussing sensitive topics in the comfort of home
- Increased compliance with care and improvement in health outcomes
- Decreases members' exposure to COVID-19

**PROVIDER  
FEEDBACK**

# Concerns of Telehealth

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In certain situations, telehealth **limits the Provider's ability to appropriately assess the patient and diagnose** the illness.

**Interpreting** needs can become a major barrier to effective communication.

**Access to technology:** Some of our members don't have reliable phone and internet services.

**Technology illiteracy** is challenging for our Geriatric community.

**Documentation** of proving good healthcare outcomes needs further time to flush out given some current constraints.

# Future of Telehealth

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- We predict approximately 60% Telehealth / 40% In-person
- Standardization of telehealth workflows
- Video Visits will increase
- Training of staff (Providers/MAs) is key to success
- Utilize standard templates for virtual care when possible
- Billing/Coding of virtual visits must continue to evolve
- Need for community education promoting Telehealth services



THANK YOU!

Contact Us: [GregG@nativehealth.org](mailto:GregG@nativehealth.org)  
[GerardJ@nativehealth.org](mailto:GerardJ@nativehealth.org)





Geneveive Flores-Haro, MPA  
Associate Director  
Mixteco/Indígena Community  
Organizing Project(MICOP)



# Indigenous Migrant, Farmworkers & Telehealth



# Who we are



OUR MISSION IS TO SUPPORT, ORGANIZE AND EMPOWER THE INDIGENOUS MIGRANT COMMUNITY IN CALIFORNIA'S CENTRAL COAST.

We serve 10,000 individuals annually through 19 different programs in six program areas: health and family strengthening, community organizing and advocacy, language access, education, cultural promotion and community Radio Station.

85% of our 79 staff are indigenous, as is 50% of our Board of Directors

[www.mixteco.org](http://www.mixteco.org)



# California's Indigenous Migrant Community

POPULATION ESTIMATES ARE 170,000 IN CALIFORNIA

- Many are monolingual in their indigenous languages, which are tonal and have geographic variants
- Life in California is fundamentally different from village life. Families are adjusting to US systems of education, medicine, bureaucracy.
- Many people are still very connected to their home village, sending money home(tequio) and participating in village associations here.
- Farmwork is seasonal and garners little pay. Many farmworkers earn less than \$15,000- \$20,000/year.
- Housing is extremely difficult to find/ attain and very expensive





# ACCESSING TELEHEALTH

- Barriers
- Strengths
- Areas for opportunity



# Community Testimony





Mixteco/Indígena Community Organizing Project



# Thank you!



[genevieve.flores-haro@mixteco.org](mailto:genevieve.flores-haro@mixteco.org)  
[www.mixteco.org](http://www.mixteco.org)

# Q&A

## Future of Telehealth: Transforming the Delivery System and Health Equity

**Mei Wa Kwong, JD**

*Executive Director, Center for Connected Health Policy*

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# Thank You!

Contact us at: [info@ITUP.org](mailto:info@ITUP.org)